

URBAN/MUNICIPAL

CA30NHW R04  
B72 P



# PROPOSED

## 1996

# CURRENT BUDGET

## 1996-2000

# CAPITAL BUDGET

URBAN MUNICIPAL  
MAR 13 1996  
GOVERNMENT DOCUMENTS





Digitized by the Internet Archive  
in 2024 with funding from  
Hamilton Public Library

<https://archive.org/details/proposedcurrentb00unse>

# **REGIONAL MUNICIPALITY OF HAMILTON-WENTWORTH**

## **1996 BUDGET**

### **TABLE OF CONTENTS**

#### **PAGE**

#### **PART I**

##### **1996 - 2000 CAPITAL BUDGET**

- 1996 Capital Budget Transmittal Report ..... 1 - 4
- Summary of Gross Capital Expenditure by Program and Revenue  
by Source (Schedule 1) ..... 5
- Consolidated Capital Reserve and Financing Plans (Schedule 2) ..... 6
- Net Capital Financing Costs (Schedule 3) ..... 7
- Multi-Year Development Charge Reserve Forecast (Schedule 4) ..... 8

#### **PART II**

##### **1996 CURRENT BUDGET**

- Current Budget Transmittal Report ..... 9 - 13
- Budget Projection - Major Driving Factors (Schedule 5) ..... 14
- Levy by Department (Schedule 6) ..... 15 - 17
- Property Taxes by Municipality (Schedule 7) ..... 18
- Multi-Year Levy Impact (3 years to 1988) (Schedule 8) ..... 19

**REGIONAL MUNICIPALITY OF HAMILTON-WENTWORTH**

**1996 BUDGET**

**TABLE OF CONTENTS**

	<b>PAGE</b>
<b>PART III</b>	
<b>PROPOSED CHANGES</b>	
● Summary of Changes as Received by Standing Committees . . . . .	20 - 21
● Detail Sheets . . . . .	22 - 64



**1996 - 2000**

# **CAPITAL BUDGET**

**PART I**





# REGION OF HAMILTON-WENTWORTH

## - INFORMATION -

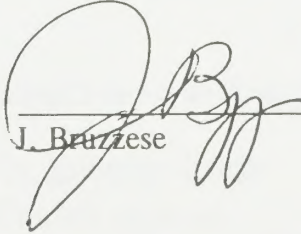
**DATE:** 1996 March 4

**REPORT TO:** Chairman and Members  
Committee of the Whole

**FROM:** Michael Fenn  
Chief Administrative Officer

Jim Bruzzese  
Acting Treasurer and Commissioner of Finance

**SUBJECT:** 1996-2000 CAPITAL BUDGET (FIN 96-029)

  
M. Fenn  
J. Bruzzese

### **BACKGROUND:**

All Departments have submitted their 1996-2000 Capital Budgets to their Standing Committees. Standing Committees have received and forwarded the Capital Budgets to Committee of the Whole for the overall approval of the 1996-2000 Capital Budget.

### **GROSS CAPITAL SPENDING**

The 1996-2000 Capital Budget by program and revenues by source as identified in Schedule 1 is submitted for the approval of Regional Council. Schedule 2 shows the Consolidated Capital Reserves and Financing Plans for this Budget. The proposed 1996-2000 Gross Capital Budget is \$134.6 million less than the 1995-1999 Gross Capital Budget of \$757.5 million representing an 17.8% decrease. These reductions are a result of program cuts at the staff level to reflect the downturn in development within the Region. The following chart summarizes the changes by program which account for this decrease :

**SUBJECT: 1996-2000 CAPITAL BUDGET (FIN 96-029)**

**SUMMARY OF EXPENDITURE CHARGES BY PROGRAM  
OF 1996-2000 CAPITAL BUDGET VS. 1995-1999 PROPOSED CAPITAL BUDGET**

<u>Program</u>	<u>Millions</u>
Freeway	\$ (45.6)
Canada-Ontario Infrastructure Program	
Storm	\$(16.8)
Canadian Warplane Heritage Museum	(8.1)
Macassa Lodge	(6.7)
Roads	(3.1)
Waterworks	(0.9)
Sanitary Sewers	(0.4)
	\$(36.0)
Waterworks	(28.4)
Roads	(20.6)
Storm Sewers	(10.1)
Emergency Communication System	(7.6)
PaRCIL	(4.6)
Sanitary Sewers	8.2
Macassa/Wentworth Lodges	15.8
Other	<u>(\$ 5.7)</u>
<b>Total Decrease in Five Year Capital Budget</b>	<b><u>\$(134.6)</u></b>

Increased/(Decreased) capital spending is driven by the following projects:

- ◆ Delays in Provincial approval of the North-South portion of the Redhill Creek Expressway have resulted in a three year delay in construction. Staff are currently preparing a report to address revised cost estimates and innovative financing alternatives. (- \$45.6 million)
- ◆ Phase out in 1996 of the Canada-Ontario Infrastructure Program (- \$36.0 million)
- ◆ Postponement/elimination of regular water, sewer, and roads construction projects (esp. development related projects) (- \$75.1 million)
- ◆ Completion in 1996 of one-time projects such as PaRCIL and the Emergency Communication System (- \$12.2 million)
- ◆ Acceleration of the Wentworth Lodge renovations from 2000 to 1997(+ \$15.8 million)
- ◆ Addition of Redhill and Sterling St. Combined Sewer Overflow tanks (+ \$24.2 million)



**SUBJECT: 1996-2000 CAPITAL BUDGET (FIN 96-029)**

**CAPITAL FINANCING COSTS - IMPACT ON THE CURRENT FUND**

Departments were requested to submit Capital Budgets in accordance with the Regional Council approved policy requiring that the net impact of the Capital Program on the Current Budget not increase by more than assessment/consumption growth of the preceding year. Schedule 3 details the five year Net Capital Financing Costs by Capital Program. 1996 Net Capital Financing Costs have increased by \$7.1 million over the 1995 level of \$23.0 million. Below is a summary of the major changes (\$000's):

1995 Net Capital Financing Costs *	\$ 23,009
Loss of Roads Program Subsidy	2,635
Financing of Roads Development Charge External Debt *	2,408
Emergency Communication System - Incremental Debt Charges *	706
Roads - Incremental Contribution from Current Fund	657
Capitalization of Industrial Land Servicing *	642
Police - Incremental Debt Charges *	640
Capitalization of PaRCIL Project *	382
Catharine St. CSO Tank *	264
Other *	234
Freeway - Transitional Funding Impact	(651)
Storm Capital Maintenance Programs transferred to Current Program	<u>(774)</u>
1996 Net Capital Financing Costs	<u>\$ 30,152</u>

\* These items have already received Regional Council approval

**CAPITAL BUDGET HIGHLIGHTS**

Canada-Ontario Infrastructure Program

On September 20, 1994 Regional Council approved the construction of projects under this program with funding shared equally by the Federal, Provincial, and Regional governments. All projects have been tendered and construction will be completed in 1996. The Capital Budget includes \$13.8 million in gross project costs for 1996 - primarily for the Main-King combined sewer overflow tank. The net costs of this program have been absorbed in the overall 1996-2000 Capital Budget with financing from both internal reserves and financing plans.

**SUBJECT: 1996-2000 CAPITAL BUDGET (FIN 96-029)**

Development Charges Financing

The Five Year Capital Budget includes Development Charge financing in the amount of \$54.6 million including \$17.8 million for pre-1996 unfinanced development charge requirements for the Freeway. In the past, the Region has borrowed externally to finance development charge collection shortfalls. Regional policy requires that future collections be sufficient to cover debt charges as well as growth related capital requirements for future capital infrastructure.

The development charge collections shortfall for prior years was addressed and dealt with by Regional Council at its meeting of February 6, 1996 at which time approval was given to use contributions (\$6.1 million) and borrowings (\$2.4 million) from the Region's capital reserves. In addition, development charge debt payments in future years will be recovered from the general levy (\$2.4 million per year) and from water/sewer rates (\$2.6 million per year).

Schedule 4 shows the five year development charge reserves projection incorporating the above approved financing. These reserves are expected to reach a break-even position by the year 2000.



SUMMARY OF GROSS CAPITAL EXPENDITURE BY PROGRAM  
AND REVENUE BY SOURCE  
(000'S)

EXPENDITURE	1995	1996	1997	1998	1999	2000	5-Year Total
<u>General Levy</u>							
Red Hill Creek Expressway	\$25,008	\$31,751	\$23,233	\$39,019	\$43,307	\$44,125	\$181,435
Roadways	24,936	20,543	15,976	13,744	14,156	11,336	75,755
Homes for the Aged	5,927	6,487	14,118	6,698	3,503	2,224	33,030
Accommodation	261	264	590	13,923	0	0	14,777
Emergency Communication System	9,508	4,045	0	0	0	0	4,045
Canadian Warplane Heritage	9,484	2,536	0	0	0	0	2,536
Hospitals	2,200	4,500	3,650	750	0	0	8,900
PARCIL	2,552	1,648	0	0	0	0	1,648
Waste Management	1,850	5,035	3,509	721	485	270	10,020
Conservation Authority	998	688	579	600	630	659	3,156
DARTS	2,025	420	1,895	806	415	1,576	5,112
Industrial Land	1,966	1,652	1,480	1,072	65	28	4,297
Police	2,831	1,630	500	0	0	0	2,130
Human Resources	956	916	0	0	0	0	916
Travel Forecasting	61	203	69	70	73	74	489
Corporate Services	0	0	137	0	0	0	137
<b>Total General Levy</b>	<b>\$90,562</b>	<b>\$82,318</b>	<b>\$65,737</b>	<b>\$77,403</b>	<b>\$62,634</b>	<b>\$60,291</b>	<b>\$348,384</b>
<u>Special Levy</u>							
Storm Sewers	\$36,623	\$21,220	\$6,937	\$7,341	\$7,676	\$6,518	\$49,692
H.S.R.	9,855	12,027	17,143	5,062	5,197	5,207	44,636
Library	954	1,101	104	0	0	0	1,205
<b>Total Special Levy</b>	<b>\$47,432</b>	<b>\$34,348</b>	<b>\$24,184</b>	<b>\$12,403</b>	<b>\$12,873</b>	<b>\$11,725</b>	<b>\$95,533</b>
<b>Total Levies</b>	<b>\$137,994</b>	<b>\$116,666</b>	<b>\$89,921</b>	<b>\$89,806</b>	<b>\$75,507</b>	<b>\$72,016</b>	<b>\$443,917</b>
<u>Self-Supporting</u>							
Waterworks	\$32,438	\$23,861	\$13,700	\$12,512	\$12,423	\$11,321	\$73,817
Sanitary Sewers	35,044	39,334	15,583	11,561	21,525	17,093	105,096
<b>Total Self-Supporting</b>	<b>\$67,482</b>	<b>\$63,195</b>	<b>\$29,283</b>	<b>\$24,073</b>	<b>\$33,948</b>	<b>\$28,414</b>	<b>\$178,913</b>
<b>TOTAL GROSS CAPITAL EXPENDITURE</b>	<b>\$205,476</b>	<b>\$179,861</b>	<b>\$119,204</b>	<b>\$113,879</b>	<b>\$109,455</b>	<b>\$100,430</b>	<b>\$622,830</b>
<b>REVENUES AND FINANCING</b>							
<u>Revenues</u>							
Grants & Subsidies	\$55,788	\$54,831	\$43,917	\$30,509	\$28,817	\$28,768	\$186,841
Other Revenue	21,406	12,856	8,419	6,046	6,342	5,031	38,694
Deferred Development Charges	5,661	4,541	3,217	5,132	1,525	3,375	17,791
Development Charges	17,904	13,078	6,529	6,489	4,250	6,519	36,865
<b>Total Revenues</b>	<b>\$100,758</b>	<b>\$85,306</b>	<b>\$62,083</b>	<b>\$48,176</b>	<b>\$40,934</b>	<b>\$43,693</b>	<b>\$280,191</b>
<u>Financing</u>							
Contribution from Current	\$24,736	\$30,583	\$26,556	\$23,098	\$25,237	\$21,657	\$127,130
Internal Financing	59,436	40,896	23,875	21,132	24,768	18,876	129,546
External Financing	4,658	9,996	3,585	12,859	18,517	16,205	61,162
Deferred Financing	1,297	3,276	2,545	645	0	0	6,465
Previous Financing	13,950	9,321	0	0	0	0	9,321
Contribution Carried Forward	640	484	561	7,970	0	0	9,014
Contributions from Reserves	0	0	0	0	0	0	0
<b>Total Financing</b>	<b>\$104,718</b>	<b>\$94,555</b>	<b>\$57,121</b>	<b>\$65,703</b>	<b>\$68,522</b>	<b>\$56,737</b>	<b>\$342,638</b>
<b>TOTAL REVENUES AND FINANCING</b>	<b>\$205,476</b>	<b>\$179,861</b>	<b>\$119,204</b>	<b>\$113,879</b>	<b>\$109,455</b>	<b>\$100,430</b>	<b>\$622,830</b>

# 1996-2000 CAPITAL BUDGET

## SCHEDULE 2

### CONSOLIDATED CAPITAL RESERVES AND FINANCING PLANS END OF YEAR BALANCES (000's)

	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>
<b>Capital Reserves</b>						
Sanitary Sewer Reserve	\$34,281	\$14,704	\$12,862	\$13,617	\$5,834	\$3,936
Storm Sewer Reserve	16,451	7,816	931	1,640	2,753	4,740
Unallocated Reserve	12,676	3,873	2,976	4,555	11,508	18,232
Waterworks Reserve	8,790	4,935	3,730	3,161	2,618	4,606
<b>Total Capital Reserves</b>	<b>\$72,198</b>	<b>\$31,328</b>	<b>\$20,499</b>	<b>\$22,974</b>	<b>\$22,713</b>	<b>\$31,515</b>
<b>Financing Plans</b>						
Red Hill Creek Expressway *	(\$13)	\$2,579	\$2,436	\$56,178	\$31,955	\$6,225
Roads	1,062	(9,919)	(18,874)	(24,187)	(30,259)	(32,689)
Hospitals	6,615	2,883	(515)	(1,137)	(1,021)	(892)
Homes for the Aged	(241)	7,051	239	2,789	1,112	0
McMaster University	151	43	33	17	0	0
<b>Total Financing Plans</b>	<b>\$7,575</b>	<b>\$2,636</b>	<b>(\$16,681)</b>	<b>\$33,661</b>	<b>\$1,789</b>	<b>(\$27,356)</b>
<b>Total Reserves and Financing Plans</b>	<b>\$79,773</b>	<b>\$33,965</b>	<b>\$3,818</b>	<b>\$56,635</b>	<b>\$24,501</b>	<b>\$4,159</b>

\* Incorporates external borrowings of \$70 million in 1998 and \$52 million in 2001



## 1996-2000 CAPITAL BUDGET

## SCHEDULE 3

NET CAPITAL FINANCING COSTS  
(000'S)

	1995	1996	1997	1998	1999	2000	5 YEAR TOTAL
<u>Regional Levy - Regular Programs</u>							
Storm Sewers	\$5,084	\$4,662	\$4,849	\$5,404	\$5,676	\$5,900	\$26,490
HSR	1,519	1,515	1,610	1,910	1,939	1,974	8,949
Roads	512	6,212	6,732	7,295	7,824	8,369	36,431
Waste Management	801	778	963	1,377	1,431	1,467	6,016
Conservation Authority	807	673	644	672	702	736	3,426
DARTS	225	319	353	502	566	599	2,339
Library	129	2	132	157	157	157	604
<b>Total - Regular Programs</b>	<b>\$9,077</b>	<b>\$14,162</b>	<b>\$15,283</b>	<b>\$17,317</b>	<b>\$18,295</b>	<b>\$19,201</b>	<b>\$84,256</b>
<u>Regional Levy - One-Time Programs</u>							
Red Hill Creek Expressway	\$1,876	\$1,219	\$1,859	\$2,499	\$3,139	\$3,779	12,494
Roads - ARRP/Enhanced	4,239	4,345	4,454	4,588	4,725	4,867	22,979
Storm - Enhanced	2,100	2,171	2,189	1,845	1,791	1,791	9,787
HSR - Facilities	855	867	887	909	914	919	4,495
Homes for the Aged	872	1,089	2,146	2,135	2,769	2,769	10,907
Police	2,069	2,709	2,359	2,306	1,999	1,686	11,059
Emergency Communication System	0	706	772	772	772	772	3,795
Industrial Land	0	642	642	642	642	642	3,209
GHTEC	596	596	596	596	596	586	2,969
McMaster University	345	446	546	546	546	0	2,083
Parcil	0	382	382	382	382	382	1,911
Celebrate	195	203	203	203	203	203	1,015
Health	147	147	147	147	147	147	735
Canadian Warplane Heritage	15	26	133	133	133	133	557
Airport	40	41	43	46	48	50	229
Emergency Services	90	87	87	87	87	87	437
Hospitals	68	67	0	0	0	0	67
Human Resources	68	52	52	52	52	52	262
Information Systems	41	39	39	37	25	15	155
Economic Development	33	33	37	37	37	37	182
Travel Forecasting	16	18	18	18	18	18	90
Art Gallery	108	60	0	0	0	0	60
Hospitals - Assumed Debt	160	45	0	0	0	0	45
<b>Total - One-Time Programs</b>	<b>\$13,932</b>	<b>\$15,990</b>	<b>\$17,591</b>	<b>\$17,980</b>	<b>\$19,025</b>	<b>\$18,935</b>	<b>\$89,522</b>
<b>TOTAL REGIONAL LEVIES</b>	<b>\$23,009</b>	<b>\$30,152</b>	<b>\$32,874</b>	<b>\$35,297</b>	<b>\$37,320</b>	<b>\$38,136</b>	<b>\$173,778</b>
<b>COUNCIL GUIDELINE</b>	<b>\$26,800</b>	<b>\$32,491</b>	<b>\$32,653</b>	<b>\$32,817</b>	<b>\$32,981</b>	<b>\$33,146</b>	<b>\$164,087</b>
<b>Costs over/(under) Guideline</b>	<b>(\$3,791)</b>	<b>(\$2,339)</b>	<b>\$220</b>	<b>\$2,480</b>	<b>\$4,339</b>	<b>\$4,991</b>	<b>\$9,691</b>
<u>Self-Supporting Programs</u>							
Sanitary Sewers	\$14,167	\$15,703	\$15,866	\$16,093	\$16,378	\$16,608	\$80,649
Waterworks	12,522	11,420	11,534	11,673	11,902	12,069	58,599
<b>Total Self-Supporting</b>	<b>\$26,689</b>	<b>\$27,123</b>	<b>\$27,400</b>	<b>\$27,766</b>	<b>\$28,281</b>	<b>\$28,677</b>	<b>\$139,247</b>
<b>Council Guideline</b>	<b>\$28,706</b>	<b>\$29,878</b>	<b>\$29,789</b>	<b>\$30,086</b>	<b>\$30,447</b>	<b>\$30,843</b>	<b>\$151,044</b>
<b>Costs over/(under) Guideline</b>	<b>(\$2,017)</b>	<b>(\$2,755)</b>	<b>(\$2,388)</b>	<b>(\$2,321)</b>	<b>(\$2,167)</b>	<b>(\$2,166)</b>	<b>(\$11,797)</b>
<b>TOTAL CAPITAL FINANCING COSTS</b>	<b>\$49,698</b>	<b>\$57,275</b>	<b>\$60,274</b>	<b>\$63,062</b>	<b>\$65,601</b>	<b>\$66,813</b>	<b>\$313,025</b>

CONSOLIDATED DEVELOPMENT CHARGE RESERVES  
END OF YEAR BALANCES  
(\$000's)

SCHEDULE 4

	<u>1995</u>	<u>1996</u>	<u>1997</u>	<u>1998</u>	<u>1999</u>	<u>2000</u>
Waterworks	(\$3,575)	(\$5,236)	(\$3,930)	(\$921)	\$57	\$0
Storm Sewers	178	(0)	0	(0)	(0)	(0)
Sanitary Sewers	(5,476)	(2,011)	(2,254)	(1,257)	78	0
Roads	1,608	0	(163)	(1,652)	(818)	0
Other Services	1,429	1,174	776	569	454	298
Total	(\$5,837)	(\$6,074)	(\$5,571)	(\$3,261)	(\$229)	\$298



1996

# CURRENT BUDGET

PART  
II





# REGION OF HAMILTON-WENTWORTH

## - INFORMATION -


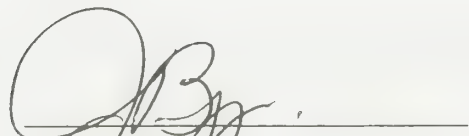
**DATE:** 1996 March 4

**REPORT TO:** Chairman and Members  
Committee of the Whole

**FROM:** Michael Fenn  
Chief Administrative Officer

Jim Bruzzese  
Acting Treasurer and Commissioner of Finance

**SUBJECT:** 1996 CURRENT BUDGET (FIN 96-028)

  
M. Fenn  
J. Bruzzese

### BACKGROUND:

This report contains highlights of the 1996 Current Budget. To date and in accordance with Committee of the Whole direction of February 6, 1996, all budgets have been received and forwarded by their respective Standing Committees.

**SUBJECT: 1996 CURRENT BUDGET (FIN 96-028)**

Budgets have been prepared in accordance with the following strategies previously approved by Council:

- Regional Departments to meet a 0% increase in net expenditures, excluding capital.
- Administrative departments considered collectively.
- Conditional Grant reductions by Province, offset directly by services affected.
- Unconditional Grant reductions allocated to Regional departments, Outside Boards and Agencies, achieved through Program Changes under the following classifications: Productivity Improvements, Corporate Financial Adjustments, Revenue Generators, Service levels and Compensation.
- Existing User Fees adjusted to reflect 100% recovery (except for Transit).

### **BUDGET HIGHLIGHTS**

The 1996 Budget, as received and forwarded to Committee of the Whole by the various Standing Committees, results in total net Property Tax Levies of \$176 million. This represents an increase of 3.0% or \$5.1 million dollars over the prior year, which would require an increase of \$17 on the average property tax bill. Schedule 5 shows the impact of property taxes on the average residential service bill, broken down by Municipality on Schedule 7. Schedule 6 shows a breakdown of the Proposed Budget Levy by department.

### **SUMMARY OF DRIVING FACTORS**

The following is a summary of driving factors contributing to the overall property tax levy increase of 3.0%.



**SUBJECT: 1996 CURRENT BUDGET (FIN 96-028)**

**REGIONAL DEPARTMENTS**

**Capital Levy:**

The increase in capital financing expenditures of \$6.9 million is primarily due to:

- i) financing the Roads Development Charge External Debt charge of \$2.4 million, servicing of Industrial Lands at \$600,000 and capitalization of the PaRCIL project for \$400,000, totalling \$3.4 million.
- ii) financing of \$2.6 million required to offset the loss in Provincial conditional grant reductions to the Roads program.
- iii) financing of \$900,000 required to finance various existing and new projects.

The 1996-2000 Capital Budget Report provides a more detailed discussion on the Region's Capital Programs and impact on the Current Budget. (see Part I of report).

**Operating Levy:**

Reduction in operating expenditure in the amount of \$12.2 million have been achieved through the budget strategy as follows:

- Conditional Grant reductions allocated to specifically affected services total \$3.6 million.
- Program Changes submitted by Regional Departments offset Unconditional Grant reductions by \$4.2 million.
- Departmental Budgets submitted at or below 1995 levels has resulted in savings of \$2.9 million.
- Negotiations of the waste contracts are projected to save \$2.5 million.
- Expenditure control in 1995 has resulted in sufficient savings to absorb the \$500,000 required to complete the funding for the 1994 deficit.
- Financial adjustment regarding cost allocations and Emergency Measures saved \$600,000.
- Restructuring Costs net of \$200,000 in savings through implementation of the Mangagement Action Plan results in total cost of \$1.1 million.
- Working Fund transfer of \$1.0 million.

**SUBJECT: 1996 CURRENT BUDGET (FIN 96-028)**

### **OUTSIDE BOARDS, AGENCIES AND COMMISSIONS**

Outside Boards, Agencies, and Commissions contribute an overall 3.1% increase to the levy or \$5.3 million. This is driven by an increase of \$1.3 million to the Police budget or 1.9% over 1995. Conservation Authorities, Wentworth Library and Children's Aid Societies decreased by \$600,000 or 6.7% less than the prior year.

Including the proportionate share of the Provincial reduction in **unconditional grants** of \$5.2 million, reduced by a proportionate share in Assessment Growth of \$600,000, the net levy increases by \$5.3 million or 3.1% resulting in an \$18 increase to the property tax bill.

### **MULTI-YEAR OUTLOOK**

In 1997, we are projecting an increase in property taxes of 7.4% or \$14.5 million over 1996. This equates to approximately \$43 on the average household. Major driving factors include:

- further reductions in Unconditional grants
- increase in capital financing costs
- inflation
- increased policing costs
- reduced reserve funding

In 1998, we are projecting an increase of 6.13% in property taxes. Schedule 8 contains details of the multi-year outlook with the corresponding assumptions used in the projections.

### **ISSUES TO BE CONSIDERED BY COMMITTEE OF THE WHOLE**

There are three issues Standing Committees have referred to the Committee of the Whole as exceptions to the Program Changes reviewed:

- **Accessible Transportation Services Budget - D.A.R.T.S.**

The Transportation Services Committee approved Item 1 of Report 3-96 respecting the 1996 Transit Budget - Accessible Transportation Services. This item proposed that the D.A.R.T.S. fare be increased from \$1.70 Per trip to \$2.55 Per trip, effective April 1, 1996. Regional Council, at its meeting held Tuesday, February 20, 1996, directed that this item be referred to the Accessible Transportation Advisory Committee for their comment and report back to the Committee of the Whole.

The fare increases, if approved will result in a decrease to the net levy by \$320,000.



**SUBJECT: 1996 CURRENT BUDGET (FIN 96-028)**

- **Social Services Budget - Grants**

At the February 26, 1996 Health and Social Services Committee, Item 3.5 recommended a reduction to the Social Services Grants by 4% or \$47,490. The Standing Committee has forwarded recommendation to Committee of the Whole that the Social Service Grants remain at the 1995 level.

- **Clerk's Budget - Convention Grants**

A report to the Administrative Services Committee on February 28, 1996, Item 3.3 resulted in transferring the Convention Grant of \$33,921 to the Economic Development Department with direction to report back to Committee of the Whole on the ramification of immediately eliminating the program.

## **PROPOSED CHANGES FORWARDED TO COMMITTEE OF THE WHOLE**

In accordance with the directive of Committee of the Whole at its meeting on February 6, 1996, (CBSC 96-003), all Standing Committees were directed to forward their respective departmental budgets within specified allocation.

These allocations were defined into categories of Productivity Improvements, Revenue Generators, Compensation, Corporate Financial Adjustments and Service level, the details of which were presented to the appropriate Standing Committees and are listed in Part III of this report.

In summary, these Program Changes reflect a decrease of \$4.7 million and 91 full time equivalents, to offset reductions in unconditional grants announced by the Province on November 29, 1995. The Program Changes affecting full time positions are identified in the separate document marked "confidential".

**1996 BUDGET PROJECTION - MAJOR DRIVING FACTORS**

ASSUMING APPROVAL OF ALL PROGRAM CHANGES AND CORPORATE ISSUES

	<b>1995 APPROVED</b> \$(million)	<b>1996 PROJECTED</b> \$(million)	<b>INCREASE</b> \$(million)	<b>INCREASE</b> %	<b>INCREASE ON PROPERTY TAX BILL</b>	
					%	\$
<b>REGIONAL DEPARTMENTS:</b>						
<b>CAPITAL LEVY:</b>						
REFINANCING REQUIREMENTS	0.0	3.4	3.4	N/A	2.0%	11
PROVINCIAL SUBSIDY REDUCTIONS	0.0	2.6	2.6	N/A	1.5%	9
PROJECTS	19.9	20.8	0.9	4.5%	0.5%	3
<b>SUBTOTAL CAPITAL LEVY</b>	<b>19.9</b>	<b>26.8</b>	<b>6.9</b>	<b>34.7%</b>	<b>4.0%</b>	<b>23</b>
OPERATING LEVY	108.0	95.1	(12.9)	-11.9%	-7.6%	(43)
CORPORATE REVENUES	(35.1)	(35.0)	0.1	-0.3%	0.1%	0
FUNDING OF 1994 DEFICIT	0.5	0.0	(0.5)	N/A	-0.3%	(2)
RESTRUCTURING COSTS	0.0	1.3	1.3	N/A	0.8%	5
MANAGEMENT ACTION PLAN	0.0	(0.2)	(0.2)	N/A	-0.1%	(1)
<b>SUBTOTAL REGIONAL DEPTS. OPERATING LEVY</b>	<b>73.4</b>	<b>61.2</b>	<b>(12.2)</b>	<b>-16.6%</b>	<b>-7.1%</b>	<b>(41)</b>
IMPACT OF PROVINCIAL ANNOUNCEMENT NOVEMBER 29, 1995		5.8	5.8		3.4%	19
LESS: ASSESSMENT GROWTH		(0.7)	(0.7)		-0.4%	(2)
<b>TOTAL REGIONALLY- CONTROLLED</b>	<b>93.3</b>	<b>93.1</b>	<b>(0.2)</b>	<b>-0.2%</b>	<b>-0.1%</b>	<b>(1)</b>
<b>OUTSIDE BOARDS, AGENCIES AND COMMISSIONS:</b>						
POLICE	68.7	70.0	1.3	1.9%	0.8%	4
OTHER	8.9	8.3	(0.6)	-6.7%	-0.4%	(2)
<b>SUBTOTAL OUTSIDE BOARDS, AGENCIES AND COMMISSIONS</b>	<b>77.6</b>	<b>78.3</b>	<b>0.7</b>	<b>0.9%</b>	<b>0.4%</b>	<b>2</b>
IMPACT OF PROVINCIAL ANNOUNCEMENT NOVEMBER 29, 1995		5.2	5.2		3.1%	18
LESS: ASSESSMENT GROWTH		(0.6)	(0.6)		-0.4%	(2)
<b>TOTAL OUTSIDE BOARDS, AGENCIES AND COMMISSIONS</b>	<b>77.6</b>	<b>82.9</b>	<b>5.3</b>	<b>6.8%</b>	<b>3.1%</b>	<b>18</b>
<b>TOTAL LEVY</b>	<b>170.9</b>	<b>176.0</b>	<b>5.1</b>		<b>3.0%</b>	<b>17</b>



1996 PROPOSED BUDGET - BREAKDOWN BY DEPARTMENT

Pg #		1995 Levy \$	Change in Permanent Staff FTE	Proposed Program Changes \$	1996 Proposed Budget \$	% INCR.	PROPERTY TAX	
							Net Tax Levy Impact %	Increase on Property Tax Bill \$
48-50	Accessible Transportation Services	2,809,230		(390,000)	(1)	0.4%		
	Airport	77,660				-5.0%		
44	Business Advisory Centre/GHTEC	802,260		(11,960)		-4.6%		
	Canadian Warplane Heritage Museum	15,131				71.8%		
22	Chairman	281,357		(10,500)		-5.7%		
23	CAO/Internal Audit/Emergency Services	852,331		(40,000)		-6.0%		
	Emergency Communication System	203,848		(200,000)		327.2%		
24-25	Clerk	764,564		(26,900)		-1.7%		
	Court House	(4,337)			(4,300)	-0.9%		
	Corporate Services							
	Art Gallery Debt Charges	108,940			60,000	-44.8%		
	Contractual Obligations	339,932			337,000	-0.9%		
	Financial Charges - Other	520,913			441,420	-15.3%		
	Financial Charges - Write Offs	2,622,620			2,800,000	6.8%		
	Deficit Payment	259,286			257,050	-0.9%		
	Purchasing	123,505			99,440	-19.5%		
	Real Estate Charges	(8,614)			0	-100.0%		
	Christmas Savings	(100,870)			(100,000)	-0.9%		
	1996 Restructuring	0		1,300,000	1,300,000	N/A		
	Management Action Plan	0		(200,000)	(200,000)	N/A		
	Transfer to Working Funds Reserve	1,513,050			2,000,000	32.2%		
39	Economic Development	3,281,170	(2.00)	(145,000)	3,689,010	12.4%		
C-7 to C-8	Environmental Services							
45	Waste Management	14,290,102		(250,000)	11,404,960	-20.2%		
46	Storm Sewers	8,064,820		(80,000)	8,370,570	3.8%		
30-32	Finance	3,072,904	(14.00)	(196,000)	2,413,720	-21.5%		
C-2 to C-4	Grants to Outside Bodies - Current	1,344,648		(96,480)	1,236,570 (2)	-8.0%		
37	Hamilton Beach Rescue Unit	32,359		(1,280)	30,800	-4.8%		
38								
	<b>BALANCE FORWARD</b>	<b>41,266,806</b>	<b>(16.00)</b>	<b>(348,120)</b>	<b>40,510,710</b>			

(1) Includes Proposed Fare Increase of \$320,000.

(2) Includes Convention Grant of \$33,920.

Note:

Page numbers (22-64) on these pages refer to pages in Part III of this package.

Page numbers (C2-C27) on these pages refer to pages in the supplementary confidential package.

1996 PROPOSED BUDGET - BREAKDOWN BY DEPARTMENT

Pg #		1995 Levy \$	Change in Permanent Staff FTE	Proposed Program Changes \$	1996 Proposed Budget \$	% INCR.	PROPERTY TAX	
							Net Tax Levy Impact %	Increase on Property Tax Bill \$
BALANCE FORWARD								
		41,266,806	(16.00)	(348,120)	40,510,710			
REGIONAL TAX LEVIES (Cont'd)								
47	Health	3,002,587	(2.90)	(105,000)	2,871,690	-4.4%		
	Hospital Financial Charges	161,392			45,000	-72.1%		
	Hospital - Capital Levy	67,583			67,000	-0.9%		
33-34	Human Resources	1,287,313	(1.50)	(120,080)	1,130,880	-12.2%		
C-5 to C-6								
36	Information Systems	71,618		(2,400)	66,600	-7.0%		
35	Investments	(393,897)		(36,840)	(497,340)	26.3%		
	Legal Services	569,734			544,050	-4.5%		
	Legislative	730,511			717,240	-1.8%		
	McMaster University	348,002			446,000	28.2%		
40-43	Planning	1,840,857		(69,900)	1,737,720	-5.6%		
	Roads							
	Parcel	0			321,000	N/A		
57	Red Hill Creek Expressway	1,892,321		(657,100)	1,218,900	-35.6%		
56, 58 to 64	Roads	18,860,239	(7.35)	(1,346,910)	19,760,600	4.8%		
C-9 to C-10								
C-15 to C-18								
59-62	Winter Control	5,661,934		(568,690)	4,719,820	-16.6%		
C-11 to C-14								
	Social Services							
C-19, C-25, C-26	General Welfare Assistance	20,868,651	(9.00)	(264,300)	19,286,100	-7.6%		
C-20 to C-22	Social Services	5,803,419	(6.50)	(226,000)	5,712,870	-1.6%		
C-27								
C-23 to C-24	Homes for the Aged	4,593,569	(3.50)	(52,500)	4,381,150	-4.6%		
	Grants to Outside Bodies - Social Services							
51-54	Transit	1,197,498		(47,490)	1,139,680	-4.8%		
55	Travel Forecasting	19,257,094	(50.00)	(490,000)	18,406,600	-4.4%		
		107,850		(1,500)	105,220	-2.4%		
TOTAL REGIONAL DEPARTMENTS		127,195,082	(96.75)	(4,336,830)	122,691,490	-3.5%	-2.6%	

(3) Health and Social Services Committee have recommended this reduction not be made.

Note: Page numbers (22-64) on these pages refer to pages in Part III of this package.

Page numbers (C2-C27) on these pages refer to pages in the supplementary confidential package.



1996 PROPOSED BUDGET - BREAKDOWN BY DEPARTMENT

	1996 Levy* \$	Change in Permanent Staff FTE	Proposed Program Changes \$	1996 Proposed Budget \$	% INCR.	PROPERTY TAX	
						Net Tax Levy Impact %	Increase on Property Tax Bill \$
<b>BALANCE FORWARD</b>	<b>127,195,082</b>	<b>(96.75)</b>	<b>(4,336,830)</b>	<b>122,691,490</b>		<b>-2.6%</b>	<b>(\$15)</b>
<b>BOARDS/AGENCIES</b>							
Police	69,311,650			70,039,510	1.1%	0.4%	\$2
Children's Aid Societies	3,415,014			3,174,390	-7.0%		
Confederation Park	699,029			519,750	-25.6%		
Conservation Authorities	2,544,769			2,265,920	-11.0%		
Royal Botanical Gardens	1,071,108			955,680	-10.8%		
Wentworth Library	2,074,681			2,050,190	-1.2%		
Westfield Heritage Village	293,945			288,710	-1.8%		
<b>SUBTOTAL</b>	<b>10,098,547</b>	<b>0.00</b>	<b>0</b>	<b>9,254,640</b>		<b>-0.4%</b>	<b>(\$2)</b>
<b>TOTAL BOARDS/AGENCIES</b>	<b>79,410,197</b>			<b>79,294,150</b>		<b>0.0%</b>	<b>\$0</b>
<b>LESS CORPORATE REVENUES</b>							
Corporate P.N.A.	(448,478)			(222,310)	-50.4%		
Employee Assistance Program	(23,008)			(43,810)	90.4%		
Financial Charges - Investment Income	(847,005)			(839,700)	-0.9%		
Recovery from Utilities - Social Contract	(710,881)		(400,000)	(1,251,830)	76.1%		
Recovery from Transit - Social Contract	(1,352,990)			(1,603,720)	18.5%		
Recovery from Storm - Salary Gapping Allocation	(9,542)			(9,460)	-0.9%		
Supplementary Taxes	(1,876,182)			(2,072,500)	10.5%		
Unconditional Grants	(29,068,310)			(18,585,590)	-36.1%		
<b>TOTAL CORPORATE REVENUES</b>	<b>(34,336,397)</b>	<b>0.00</b>	<b>(400,000)</b>	<b>(24,628,920)</b>		<b>5.6%</b>	<b>\$32</b>
<b>TOTAL REGIONAL TAX LEVIES (ASSUMING APPROVAL OF ALL PROGRAM CHANGES &amp; CORPORATE ISSUES)</b>	<b>172,268,882</b>	<b>(96.75)</b>	<b>(4,736,830)</b>	<b>(I) 177,356,720</b>	<b>(II) 3.0%</b>		<b>\$17</b>

\* Adjusted for Assessment Growth

(I) See Recommendation #2.4

(II) See Recommendation #2.5

**1996 PROPERTY TAXES**

	<u>1995</u>	<u>1996</u>	<u>\$</u>	<u>%</u>
	<u>\$</u>	<u>\$</u>		<u>A</u>
<b>ANCASTER</b>				
GENERAL LEVY	512.45	540.35	27.90	5.44%
LIBRARY LEVY	28.59	28.79	0.20	0.70%
<b>TOTAL</b>	<b>541.04</b>	<b>569.14</b>	<b>28.10</b>	<b>5.19%</b>
<b>DUNDAS</b>				
GENERAL LEVY	521.66	536.47	14.81	2.84%
<b>FLAMBOROUGH</b>				
GENERAL LEVY	494.51	506.56	12.05	2.44%
LIBRARY LEVY	28.14	27.19	(0.95)	-3.38%
<b>TOTAL</b>	<b>522.65</b>	<b>533.75</b>	<b>11.10</b>	<b>2.12%</b>
<b>GLANBROOK</b>				
GENERAL LEVY	545.71	559.59	13.88	2.54%
LIBRARY LEVY	30.59	29.73	(0.86)	-2.81%
<b>TOTAL</b>	<b>576.30</b>	<b>589.32</b>	<b>13.02</b>	<b>2.26%</b>
<b>HAMILTON</b>				
GENERAL LEVY	459.97	477.54	17.57	3.82%
TRANSIT LEVY	85.49	81.71	(3.78)	-4.42%
STORM SEWER LEVY	35.80	37.16	1.36	3.80%
<b>TOTAL</b>	<b>581.26</b>	<b>596.41</b>	<b>15.15</b>	<b>2.61%</b>
<b>STONEY CREEK</b>				
GENERAL LEVY	508.93	530.40	21.47	4.22%
LIBRARY LEVY	29.05	28.55	(0.50)	-1.72%
<b>TOTAL</b>	<b>537.98</b>	<b>558.95</b>	<b>20.97</b>	<b>3.90%</b>

Increases are subject to final adjustments from Area Municipalities and Payments-in-Lieu (PIL's).

The equalization factors were changed in 1993 resulting in increased apportionments to Ancaster. Because of the magnitude of this change, the Province is phasing in the new factors over a three-year period from 1994 to 1997.

**1996 - 1997 MULTI-YEAR OUTLOOK - PROPERTY TAX LEVY**

	<b>1995 APPROVED \$(million)</b>	<b>1996 PROJECTED \$(million)</b>	<b>1997 PROJECTED \$(million)</b>	<b>1998 PROJECTED \$(million)</b>
<b>REGIONAL DEPARTMENTS:</b>				
<b>CAPITAL LEVY:</b>				
REDHILL CREEK EXPRESSWAY	1.9	1.2	1.9	2.5
OTHER	18.0	25.6	27.5	29.2
<b>SUBTOTAL CAPITAL LEVY</b>	<b>19.9</b>	<b>26.8</b>	<b>29.4</b>	<b>31.7</b>
OPERATING LEVY	104.4	91.8	95.1	99.4
CORPORATE REVENUES	(35.1)	(35.0)	(35.1)	(35.3)
FUNDING OF 1994 DEFICIT	0.5	0.0	0.0	0.0
GRANTS	3.6	3.3	3.4	3.4
RESTRUCTURING COSTS	0.0	1.3	0.0	0.0
MANAGEMENT ACTION PLAN	0.0	(0.2)	(0.2)	(0.2)
<b>SUBTOTAL REGIONAL DEPARTMENTS OPERATING LEVY</b>	<b>73.4</b>	<b>61.2</b>	<b>63.2</b>	<b>67.3</b>
<b>TOTAL REGIONALLY- CONTROLLED</b>	<b>93.3</b>	<b>88.0</b>	<b>92.6</b>	<b>99.0</b>
<b>OUTSIDE BOARDS, AGENCIES &amp; COMMISSIONS:</b>				
POLICE	68.7	70.0	72.1	74.6
OTHER	8.9	8.3	8.5	8.8
<b>SUBTOTAL OUTSIDE BOARDS, AGENCIES AND COMMISSIONS</b>	<b>77.6</b>	<b>78.3</b>	<b>80.6</b>	<b>83.4</b>
ANNUAL ASSESSMENT GROWTH		(1.3)	(0.9)	(1.0)
<b>TOTAL LEVY</b>	<b>170.9</b>	<b>165.0</b>	<b>172.3</b>	<b>182.4</b>
<b>ISSUES: PROVINCIAL</b>				
IMPACT OF ANNOUNCEMENT NOVEMBER 29, 1995		11.0	15.7	19.3
POTENTIAL IMPACT OF ROADS TRANSFER			2.5	2.5
<b>TOTAL LEVY AFTER ISSUES</b>	<b>170.9</b>	<b>176.0</b>	<b>190.5</b>	<b>204.2</b>
<b>ANNUAL INCREASE AFTER ASSESSMENT GROWTH</b>		<b>\$5.1</b>	<b>\$14.5</b>	<b>\$13.7</b>
		<b>2.95%</b>	<b>7.40%</b>	<b>6.13%</b>
<b>IMPACT ON AVERAGE HOUSEHOLD</b>		<b>\$17</b>	<b>\$43</b>	<b>\$38</b>





# PROPOSED CHANGES

## PART III





**Committee of the Whole - March 7, 1996**  
**Summary of Proposed Budget Reductions**

Page	Description	Productivity Implications	Revenue Generators	Service Levels	Total
<b>ADMINISTRATION AND FINANCE COMMITTEES</b>					
22	CAO/Chairman - Service Rationalization	\$4,000	\$0	\$6,500	
23	CAO/Chairman - Sale of Emergency Planning	0	40,000	0	
24	Clerks - Reduce Freedom of Info/Records Co-ordinator	10,900	0	0	
25	Clerks - Eliminate Records Mgmt Project	6,000	0	0	
26	Clerks - Eliminate Temp Salaries	5,000	0	0	
27	Clerks - Eliminate O/T - Postage/Printing	2,000	0	0	
28	Clerks - Eliminate O/T - Admin	2,000	0	0	
29	Clerks - Eliminate O/T - Courier	1,000	0	0	
30	Finance - Eliminate Disaster Recovery Program	35,000	0	0	
31	Finance - Reduce Temp Help	27,000	0	0	
31	Finance - Reduce Training	10,000	0	0	
33	Human Resources - Eliminate Disaster Recovery Plan	28,610	0	0	
34	Human Resources - Reduce Professional Fees	15,000	0	0	
34	Human Resources - Reduce Various Line Items	5,000	0	0	
34	Human Resources - Eliminate Safety Promotions	2,500	0	0	
35	Investments - Spreadtrading Program Increase	0	36,840	0	
36	Information Systems - Reduce Reserve Contribution	0	0	2,400	
37	General Grants - Reduction	0	0	96,480	
38	Hamilton Beach Rescue Unit Reduction	0	0	1,280	
<b>TOTAL</b>		<b>\$154,010</b>	<b>\$76,840</b>	<b>\$106,660</b>	<b>\$337,510</b>

**ECONOMIC DEVELOPMENT & PLANNING COMMITTEE**

39	Ec Dev - Business Dev Program Reduction	\$95,000	\$0	\$0	
40	Planning - Increase Subdivision Fees	0	35,000	0	
41	Planning - Remove Subdivision Fee Unit Cap	0	13,500	0	
42	Planning - Increase ROPA Fees	0	11,400	0	
43	Planning - Sustainable Dev Day Contributions	0	10,000	0	
44	GHTEC - Reduce Promotional Activity	0	0	11,960	
<b>TOTAL</b>		<b>\$95,000</b>	<b>\$69,900</b>	<b>\$11,960</b>	<b>\$176,860</b>

**ENVIRONMENTAL SERVICES COMMITTEE**

45	Waste Management - Tipping Fees	\$0	\$250,000	\$0	
46	Storm Sewers - Reduce Private Drain Services	0	0	80,000	
<b>TOTAL</b>		<b>\$0</b>	<b>\$250,000</b>	<b>\$80,000</b>	<b>\$330,000</b>

**HEALTH & SOCIAL SERVICES COMMITTEE**

47	2nd Level Lodging Home User Fees	\$0	\$105,000	\$0	105,000
----	----------------------------------	-----	-----------	-----	---------

***Committee of the Whole - March 7, 1996***  
***Summary of Proposed Budget Reductions***

Page	Description	Productivity Implications	Revenue Generators	Service Levels	Total
------	-------------	------------------------------	-----------------------	-------------------	-------

**TRANSPORTATION SERVICES COMMITTEE**

48	DARTS - Fare Increase	\$0	\$320,000	\$0	
49	DARTS - Application and Registration Fees	0	20,000	0	
50	DARTS - Increase Taxi Scrip Coupon Rate	0	50,000	0	
51	HSR - Cash/Ticket Fare Increase	0	220,000	0	
53	HSR - Monthly Pass Increase	0	70,000	0	
54	HSR - Reduced Employee Compensation	200,000	0	0	
55	Travel Forecasting - User Fee	0	1,500	0	
56	Roads - Defer Sanford Ave. N. reconstruction	300,470	0	0	
57	Roads - Charge Transitional Funding Clawback to Freeway	657,100	0	0	
58	Roads - Accept Regional Share of Contractor's Savings	20,060	0	0	
59-62	Roads - Winter Control Averaging over 5 years	461,370	0	0	
63	Roads - Events on Right-of Way and Banner	0	60,000	0	
64	Roads - One-Time transfer from Snow Reserve	465,550	0	0	

<b>TOTAL</b>		<b>\$2,104,550</b>	<b>\$741,500</b>	<b>\$0</b>	<b>\$2,846,050</b>
--------------	--	--------------------	------------------	------------	--------------------

<b>TOTAL PROPOSED BUDGET REDUCTIONS</b>		<b>\$2,353,560</b>	<b>\$1,243,240</b>	<b>\$198,620</b>	<b>\$3,795,420</b>
---	--	--------------------	--------------------	------------------	--------------------

Confidential Budget Reductions	1,393,920
Emerg Comm System Refinancing	200,000
Restructuring Costs	(1,300,000)
Mgmt. Action Plan	200,000
Social Services Grants	47,490
Utilities Cost Allocations	400,000

<b>Total Program Changes per Sch. 6</b>	<b>\$4,736,830</b>
---	--------------------

# 1996 PROPOSED PROGRAM CHANGES

CHECK ONE: 2% \_\_\_\_ 4% \_\_\_\_ 6% \_\_\_\_ 8% \_\_\_\_

DEPARTMENT: Regional Chairman

PROGRAM: Administration

CENTRE: Description \_\_\_\_\_ # \_\_\_\_\_

## TITLE/DESCRIPTION:

Rationalization of support services

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications x Revenue Generators \_\_\_\_ Financial Adjustments \_\_\_\_ Service Levels x

Work schedules to be rationalized/scheduled to increase efficiency in the form of reduced overtime and recoverable expenses.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

Minor reduction in clerical support

Gross Program Centre Cost: \$297,510  
1996 Submitted Budget

Gross Cost Of Program Changes: \$(4000)  
Additions (Reductions)

Decrease in Staff Complement: \_\_\_\_\_  
(if any)

Cost Allocation Impacts: \$ (6500)  
(if any)

1996 Net Levy Impact: \$(10,500)

Net Annualized Levy Impact: \$(10,500)



# 1996 PROPOSED PROGRAM CHANGES

CHECK ONE: 2% \_\_\_\_ 4% \_\_\_\_ 6% \_\_\_\_ 8% \_\_\_\_

DEPARTMENT: CAO

PROGRAM: Emergency Services

CENTRE: Description \_\_\_\_\_ # \_\_\_\_\_

## TITLE/DESCRIPTION:

Provision of emergency planning services to the Region of Halton

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications \_\_\_\_ Revenue Generators ☒ Financial Adjustments \_\_\_\_ Service Levels \_\_\_\_

Regional Emergency Preparedness Officer (E.P.O.) to provide .5 FTE services to Region of Halton under a contractual agreement for a trial period of one year. (Currently being negotiated)

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

Lower priority tasks will have to be eliminated or absorbed by other staff. Will result in an approximate reduction of 25% of the program.

Gross Program Centre Cost: \$272,930  
1996 Submitted Budget

Gross Cost Of Program Changes: \$(40,000) Revenue from Halton  
Additions/(Reductions)

Decrease in Staff Complement: \_\_\_\_\_  
(if any)

Cost Allocation Impacts: \$ \_\_\_\_\_  
(if any)

1996 Net Levy Impact: \$(40,000)

Net Annualized Levy Impact: \$(40,000)

## 1996 PROPOSED PROGRAM CHANGES

CHECK ONE: 2% \_\_\_\_ 4% \_\_\_\_ 6% \_\_\_\_ 8% \_\_\_\_

DEPARTMENT: Office of the Clerk

PROGRAM: Records Management

CENTRE: Description Administration # 134100

### TITLE/DESCRIPTION:

Reduce hours of work for FOI/Records Co-ordinator

### CHANGES PROPOSED:

CHECK ONE: Productivity Implications X Revenue Generators \_\_\_\_ Financial Adjustments \_\_\_\_ Service Levels \_\_\_\_

The proposed 1996 Budget includes an annual salary for the FOI/Records Co-ordinator, based on a five day per week work schedule. The employee had previously requested a work accommodation to allow her to work only four days per week, with the corresponding decrease in salary. That arrangement was implemented successfully in 1995, and is now proposed for 1996.

\* See back for a summarized definition of these four groups.

### CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

Requests for information under M.F.I.P.P.A. will sometimes not be completed as timely as if the employee worked a full week, but compliance with the Act will be met.

Gross Program Centre Cost: \$ 185,694  
1996 Submitted Budget

Gross Cost Of Program Changes: \$(10,900)  
(Additions/Reduction)

Decrease in Staff Complement: 0  
(if any)

Cost Allocation Impacts: \$ 0  
(if any)

1996 Net Levy Impact: \$(10,900)

Net Annualized Levy Impact: \$(10,900)

## 1996 PROPOSED PROGRAM CHANGES

CHECK ONE: 2% \_\_\_\_ 4% \_\_\_\_ 6% \_\_\_\_ 8% \_\_\_\_

DEPARTMENT: Office of the Clerk

PROGRAM: Records Management

CENTRE: Description Administration # 134100

### TITLE/DESCRIPTION:

Abandon Records Management Project initiated in 1991

### CHANGES PROPOSED:

CHECK ONE: Productivity Implications X Revenue Generators \_\_\_\_ Financial Adjustments \_\_\_\_ Service Levels \_\_\_\_

The 1991 Budget included an amount of \$6,000 for a new Records Management system. The project was put on hold, pending a corporate direction and involvement of all departments. The funds were transferred to a Work-in Progress account, untouched.

\* See back for a summarized definition of these four groups.

### CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

At such time as the corporation is prepared to embark on a Records Management System Project, funds will not available in this account.

Gross Program Centre Cost: \$ 185,694  
1996 Submitted Budget

Gross Cost Of Program Changes: \$(6,000)  
(Additions/Reduction)

Decrease in Staff Complement: 0  
(if any)

Cost Allocation Impacts: \$ 0  
(if any)

1996 Net Levy Impact: \$(6,000)

Net Annualized Levy Impact: \$ 0



## 1996 PROPOSED PROGRAM CHANGES

CHECK ONE: 2% \_\_\_\_ 4% \_\_\_\_ 6% \_\_\_\_ 8% \_\_\_\_

DEPARTMENT: Office of the Clerk

PROGRAM: Adminstration

CENTRE: Description Administration # 131100

### TITLE/DESCRIPTION:

Eliminate Budget for Salary and Wages - Temporary

### CHANGES PROPOSED:

CHECK ONE: Productivity Implications X Revenue Generators \_\_\_\_ Financial Adjustments \_\_\_\_ Service Levels \_\_\_\_

Funds are budgeted in salary (temporary) as a result of the elimination of the receptionist position in the 1994 Budget process.

\* See back for a summarized definition of these four groups.

### CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

Funds would not be available in the event temporary back up staff is required during vacation, illness etc.

Gross Program Centre Cost: \$ 621,130  
1996 Submitted Budget

Gross Cost Of Program Changes: \$(5,000)  
(Additions/Reduction)

Decrease in Staff Complement: 0  
(if any)

Cost Allocation Impacts: \$ 0  
(if any)

1996 Net Levy Impact: \$(5,000)

Net Annualized Levy Impact: \$(5,000)

# 1996 PROPOSED PROGRAM CHANGES

CHECK ONE: 2% \_\_\_\_ 4% \_\_\_\_ 6% \_\_\_\_ 8% \_\_\_\_

DEPARTMENT: Office of the Clerk

PROGRAM: Postage and Photocopying

CENTRE: Description Administration # 133100

## TITLE/DESCRIPTION:

Eliminate Budget for Overtime

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications X Revenue Generators \_\_\_\_ Financial Adjustments \_\_\_\_ Service Levels \_\_\_\_

Funds are included in salary account for overtime payment to employees.

\* See back for a summarized definition of these four groups.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

Employees would not be paid for working overtime, but would take time in lieu.

Gross Program Centre Cost: \$ 400,490  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (2,000)  
(Additions/Reduction)

Decrease in Staff Complement: 0  
(if any)

Cost Allocation Impacts: \$ 0  
(if any)

1996 Net Levy Impact: \$ (2,000)

Net Annualized Levy Impact: \$ 0

# 1996 PROPOSED PROGRAM CHANGES

CHECK ONE: 2% \_\_\_\_ 4% \_\_\_\_ 6% \_\_\_\_ 8% \_\_\_\_

DEPARTMENT: Office of the Clerk

PROGRAM: Administration

CENTRE: Description Administration # 131100

## TITLE/DESCRIPTION:

Eliminate Budget for Overtime

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications X Revenue Generators \_\_\_\_ Financial Adjustments \_\_\_\_ Service Levels \_\_\_\_

Funds are included in salary account for overtime payment to employees.

\* See back for a summarized definition of these four groups.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

Employees would not be paid for working overtime, but would take time in lieu.

Gross Program Centre Cost: \$ 621,130  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (2,000)  
(Additions/Reduction)

Decrease in Staff Complement: 0  
(if any)

Cost Allocation Impacts: \$ 0  
(if any)

1996 Net Levy Impact: \$ (2,000)

Net Annualized Levy Impact: \$ (2,000)



# 1996 PROPOSED PROGRAM CHANGES

CHECK ONE: 2% \_\_\_\_ 4% \_\_\_\_ 6% \_\_\_\_ 8% \_\_\_\_

DEPARTMENT: Office of the Clerk

PROGRAM: Courier

CENTRE: Description Administration # 132100

## TITLE/DESCRIPTION:

Eliminate Budget for Overtime

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications X Revenue Generators \_\_\_\_ Financial Adjustments \_\_\_\_ Service Levels \_\_\_\_

Funds are included in salary account for overtime payment to employees.

\* See back for a summarized definition of these four groups.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

Employees would not be paid for working overtime, but would take time in lieu.

Gross Program Centre Cost: \$ 44,290  
1996 Submitted Budget

Gross Cost Of Program Changes: \$(1,000)  
(Additions/Reduction)

Decrease in Staff Complement: 0  
(if any)

Cost Allocation Impacts: \$ 0  
(if any)

1996 Net Levy Impact: \$(1,000)

Net Annualized Levy Impact: \$(1,000)

# 1996 PROPOSED PROGRAM CHANGES

CHECK ONE: 2% \_\_\_\_\_ 4% \_\_\_\_\_ 6% \_\_\_\_\_ 8% \_\_\_\_\_

DEPARTMENT: FINANCE

PROGRAM: Treasury Management

CENTRE: Description Administration - Director 163100

## TITLE/DESCRIPTION:

SYSTEM CHARGES

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications X Revenue Generators \_\_\_\_\_ Financial Adjustments \_\_\_\_\_ Service Levels \_\_\_\_\_

System charges reduced to reflect elimination of the disaster recovery program.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

### SYSTEM CHARGES

The computer hardware and software is on the verge of being completely changed by the end of 1997. Due to changes in the location of the hardware and the fact that new software is more advanced in preventing abuse the reduction to the Disaster Recovery plan should result in negligible impact on operations and service delivery.

Gross Program Centre Cost: \$1,360,000  
1996 Submitted Budget

Gross Cost Of Program Changes: (\$35,000)  
Additions/(Reductions)

Decrease in Staff Complement: n/a  
(if any)

Cost Allocation Impacts: \$ nil  
(if any)

1996 Net Levy Impact: (\$35,000)

Net Annualized Levy Impact: (\$35,000)

# 1996 PROPOSED PROGRAM CHANGES

CHECK ONE: 2% \_\_\_\_\_ 4% \_\_\_\_\_ 6% \_\_\_\_\_ 8% \_\_\_\_\_

DEPARTMENT: FINANCE

PROGRAM: Treasury Management & Financial Planning & Analysis

CENTRE: Description Various  
Various

## TITLE/DESCRIPTION:

- TEMPORARY HELP
- TRAINING

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications X Revenue Generators \_\_\_\_\_ Financial Adjustments \_\_\_\_\_ Service Levels \_\_\_\_\_

Temporary help budget reduced by \$27,000 - Treasury Management \$20,500 and Current & Capital Budgets centre \$6,500.

Training budget of the department to be reduced by \$10,000 - Treasury Management \$5,000 and Commissioners budget \$5,000.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

### TEMPORARY HELP

Miscellaneous repetitive tasks will not be completed. Those which must be done will be transferred to existing positions which will impact on the completion of their existing duties. Items to be transferred will be the printing of the Batch Control Que for the Budget Officers to review and analysis and review of accounts on a monthly basis.

Temporary help provides a dual purpose role. First the department receives assistance in processing information which may otherwise not be done due to limited resources. Secondly, students receive on the job training which should improve the probability of employment upon graduation.

### TRAINING

Development and training of staff will result in a negative impact on efficiencies and effectiveness gained by staff being aware and trained on up to date legislation and leading edge techniques.



Gross Program Centre Cost: \$3,430,340  
1996 Submitted Budget

Gross Cost Of Program Changes: (\$37,000)  
Additions/(Reductions)

Decrease in Staff Complement: n/a  
(if any)

Cost Allocation Impacts: \$ nil  
(if any)

1996 Net Levy Impact: (\$37,000)

Net Annualized Levy Impact: (\$37,000)

# 1996 PROPOSED PROGRAM CHANGES

CHECK ONE: 2% \_\_\_\_ 4% \_\_\_\_ 6% \_\_\_\_ 8% \_\_\_\_

DEPARTMENT: HUMAN RESOURCES CENTRE

PROGRAM: EMPLOYEE SERVICES

CENTRE: Description Administration # 142100

## TITLE/DESCRIPTION:

Cost Allocation - Systems - Region

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications X Revenue Generators \_\_\_\_ Financial Adjustments \_\_\_\_ Service Levels \_\_\_\_

Eliminate Human Resources's portion of Disaster Recovery Plan in conjunction with I/S  
(gross cost \$12,480)

Discontinue the microfilming of Human Resource records (gross cost \$44,740)

\* See back for a summarized definition of these four groups.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

Disaster Recovery Plan was a new program by I/S

Not microfilming will delay recovery of records - delay acceptable

Gross Program Centre Cost: \$1,293,180  
1996 Submitted Budget

Gross Cost Of Program Changes: \$(57,220)  
(Additions/Reduction)

Decrease in Staff Complement: n/a  
(if any)

Cost Allocation Impacts: \$ 0  
(if any)

1996 Net Levy Impact: \$(28,610)

Net Annualized Levy Impact: \$(28,610)

# 1996 PROPOSED PROGRAM CHANGES

CHECK ONE: 2% ☐ 4% ☐ 6% ☐ 8% ☐

DEPARTMENT: HUMAN RESOURCES CENTRE

PROGRAM: LABOUR RELATIONS/VARIOUS

CENTRE: Description Safety/Corporate Health/Various # 143300 & 143400 & Various

## TITLE/DESCRIPTION:

Safety - Promotions  
Corporate Health - Professional Fees/Service  
Various line budget accounts

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications ☒ Revenue Generators ☐ Financial Adjustments ☐ Service Levels ☐

Eliminate Safety promotions budget (gross cost \$5,000)  
Reduce Corporate Health professional fees/service (gross cost \$15,000)  
Reduce various line item accounts (gross cost \$10,000)

\* See back for a summarized definition of these four groups.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

Safety promotions budget funded 1)awards to employees for annual safety quiz & 2)materials to promote and increase knowledge of safety awareness  
Corporate Health professional fees/service reflect services of Medical Doctor--reduction manageable  
Reductions to various departmental accounts

	Centre 143300	Centre 143400	Centre Various
Gross Program Centre Cost:	\$ <u>206,650</u>	\$ <u>341,960</u>	\$ <u>various</u>
1996 Submitted Budget			
Gross Cost Of Program Changes: \$( <u>5,000</u> ) (Additions/Reduction)		\$( <u>15,000</u> )	\$( <u>10,000</u> )
Decrease in Staff Complement: (if any)	<u>n/a</u>	<u>n/a</u>	<u>n/a</u>
Cost Allocation Impacts: (if any)	\$ <u>0</u>	\$ <u>0</u>	\$ <u>0</u>
1996 Net Levy Impact:	\$( <u>2,500</u> )	\$( <u>15,000</u> )	\$( <u>5,000</u> )
Net Annualized Levy Impact:	\$( <u>2,500</u> )	\$( <u>15,000</u> )	\$( <u>5,000</u> )



# 1996 PROPOSED PROGRAM CHANGES

CHECK ONE: 2% ☐ 4% ☐ 6% ☐ 8% ☐

DEPARTMENT: INVESTMENT

PROGRAM: INVESTMENT MANAGEMENT

CENTRE: Description BORROWING AND INVESTMENT # 1A1100

## TITLE/DESCRIPTION:

SPREADTRADING / TECHNICAL PROGRAM

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications ☐ Revenue Generators ☒ Financial Adjustments ☐ Service Levels ☐

It is proposed that if additional time is allotted to administering the Spreadtrading/Technical Program further revenues of \$36,840 can be generated. In addition to this, the Investment Department is currently in the process of establishing a list of other potential revenue generators which should result in savings to the General Levy. Once the Investment Department's vacant position is filled the additional time required for the Spreadtrading/Technical Program and other revenue generating projects will be available.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

The Pension Benefits Act states that adequate staff must be assigned to administer those portfolios which relate to Pension Funds. In order to avoid conflict of this policy, the Council approved position in the Investment Department, which is currently vacant, must be filled.

Gross Program Centre Cost: \$ (460,500)  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ ( 36,840)  
Additions/(Reductions)

Decrease in Staff Complement: \_\_\_\_\_  
(if any)

Cost Allocation Impacts:(if any) \$ \_\_\_\_\_

1996 Net Levy Impact: \$ ( 36,840)

Net Annualized Levy Impact: \$ ( 36,840)

# 1996 PROPOSED PROGRAM CHANGES

DEPARTMENT: Information Systems

PROGRAM: Computer Workstation Replacements

CENTRE: Description Computer Workstation Replacements # 191180

## TITLE/DESCRIPTION:

Annual budget to transfer \$30,000 to a computer workstation reserve for the major repair or replacement of PC workstations or printers that cannot be cost-effectively repaired or are no longer servicable due to unavailability of parts.

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications ☐ Revenue Generators ☐ Financial Adjustments ☒ Service Levels ☐

Represents an 8% reduction to the annual contribution to the reserve for PC workstation replacement.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

May not be sufficient funds in reserve to cover required repairs, maintenance or replacement of computer equipment.

Gross Program Centre Cost: \$ 30,000  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (2,400)  
Additions/(Reductions)

Decrease in Staff Complement: n/a  
(if any)

Cost Allocation Impacts: \$ n/a  
(if any)

1996 Net Levy Impact: \$ (2,400)

Net Annualized Levy Impact: \$ (2,400)

# 1996 PROPOSED PROGRAM CHANGES

DEPARTMENT: Finance - Grants To Outside Bodies

PROGRAM: Grants - General, Recreation and Cultural

CENTRE: Description Various # Various

## TITLE/DESCRIPTION:

Regional Council has the authority to make grants under Section 113 of the Municipal Act to provide financial assistance to community groups and organizations engaged in programs and activities, within the Region, designed to achieve the self-fulfilment of individuals and the general well-being of the community.

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications ☐ Revenue Generators ☐ Financial Adjustments ☒ Service Levels ☐

The proposed 10% reduction would not be applied to the entire 1996 Grants Budget as grants in the amount of \$368,190, which relate to prior funding commitments by the Region would not be subject to a reduction. These commitments represent payment of actual property taxes. The net result would lower the proposed 10% reduction to an overall decrease of 7.24%.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

These various groups and organizations rely on the Grants received from the Region. The financial constraints that are being applied to all levels of Government are filtered down to the various organizations in reduced funding, in addition, the long lasting recession has significantly hindered fund raising efforts and donation appeals.

Without the support of the Region, it will be difficult for these groups to provide the valuable services that they do.

Gross Program Centre Cost: \$1,333,050  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (96,480)  
Additions/(Reductions)

Decrease in Staff Complement: n/a  
(if any)

Cost Allocation Impacts: \$ n/a  
(if any)

1996 Net Levy Impact: \$ (96,480)

Net Annualized Levy Impact: \$ (96,480)



# 1996 PROPOSED PROGRAM CHANGES

DEPARTMENT: Hamilton Beach Rescue Unit

PROGRAM: Search & Rescue Operations

CENTRE: Description Hamilton Beach Rescue Unit # 221100

## TITLE/DESCRIPTION:

Grants to HBRU - Operations (\$25,760) and Capital Replacement Reserve (\$6,320)  
The HBRU is a group of volunteers operating as an active unit with the Canadian Marine Rescue Auxiliary that works closely with the Marine Units, Police and Fire Departments and the Canadian Coast Guard on search and rescue emergencies.  
Emergency water rescue activities are available 24 hours per day for the entire year.

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications ☐ Revenue Generators ☐ Financial Adjustments ☐ Service Levels ☒

Reductions to operating costs have not yet been specifically identified.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

Most of the operational expenses incurred by the unit are fixed. Since there are no employees, only volunteers, there are no salaries & benefits costs to be trimmed. Any cuts to the budget could severely restrict life saving rescue activities.

In order for search and rescue activities to take place, up-to-date equipment such as boats, motors and radio communication equipment must be maintained.

Total capital requirements are at \$34,780 per year. The Region contributes \$6,320 or 18% of the total capital requirements while the balance of \$28,460 is raised through bingo and nevada ticket sales. The bingo avenue has been dropped due to changes in the system that allowed the bingo site operators a larger portion of the proceeds, resulting in the HBRU losing money.

Gross Program Centre Cost: \$32,080  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (1,280)  
Additions/(Reductions)

Decrease in Staff Complement: n/a  
(if any)

Cost Allocation Impacts: \$ n/a  
(if any)

1996 Net Levy Impact: \$ (1,280)

Net Annualized Levy Impact: \$ (1,280)

# 1996 PROPOSED PROGRAM CHANGES

DEPARTMENT: ECONOMIC DEVELOPMENT DEPARTMENT

PROGRAM: BUSINESS DEVELOPMENT

CENTRE: Description Business Development # 812100

## TITLE/DESCRIPTION:

58231 - Skills Advisory Training	- \$25,000
57619 - Tech Research	- \$17,240
57028 - Travel - External	- \$15,000
56369 - Receptions - External	- \$19,470
56329 - Newsletter	- \$18,290

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications X Revenue Generators     Financial Adjustments     Service Levels    

Proposed changes reflect departmental productivity improvements attributable to in-house research and materials production. Greater use of private/public sector partnerships (C.E.C.)

\* See back for a summarized definition of these four groups.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

No effect to client service.

Gross Program Centre Cost: \$1,048,240  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (95,000)  
Additions/(Reductions)

Decrease in Staff Complement: 0  
(if any)

Cost Allocation Impacts: \$ n/a  
(if any)

1996 Net Levy Impact: \$ (95,000)

Net Annualized Levy Impact: \$ (95,000)

# 1996 PROPOSED PROGRAM CHANGES

CHECK ONE: 2% \_\_\_\_\_ 4% \_\_\_\_\_ 6% \_\_\_\_\_ 8% \_\_\_\_\_

DEPARTMENT: Planning and Development

PROGRAM: Plans Administration

CENTRE: Description Subdivision & Condominium Administration # 801340

## TITLE/DESCRIPTION:

Subdivision and condominium user fees.

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications \_\_\_\_\_ Revenue Generators ☒ Financial Adjustments \_\_\_\_\_ Service Levels \_\_\_\_\_

Recalculation of subdivision and condominium revenues based on actual 1995 application activity at 1996 user rates.

\* See back for a summarized definition of these four groups.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

None. Change is based on 1995 application activity at 1996 rates.

Gross Program Centre Cost: \$ 229,950  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (35,000)  
(Additions/Reduction)

Decrease in Staff Complement: 0  
(if any)

Cost Allocation Impacts: \$ 0  
(if any)

1996 Net Levy Impact: \$ (35,000)

Net Annualized Levy Impact: \$ (35,000)



# 1996 PROPOSED PROGRAM CHANGES

CHECK ONE: 2% ☐ - 4% ☐ 6% ☐ 8% ☐

DEPARTMENT: Planning and Development

PROGRAM: Plans Administration

CENTRE: Description Subdivision & Condominium Administration # 801340

## TITLE/DESCRIPTION:

Revision to Subdivision Administration fees.

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications ☐ Revenue Generators ☒ Financial Adjustments ☐ Service Levels ☐

Proposed revision to 1996 subdivision and condominium application fees to remove the maximum chargeable unit clause to now include a fee for all units registered per application.

Actual units 1,340 - 800 budgeted units = 540 units x \$25 = \$13,500

\* See back for a summarized definition of these four groups.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

Increase and approval of user fee.

Gross Program Centre Cost: \$ 229,950  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (13,500)  
(Additions/Reduction)

Decrease in Staff Complement: 0  
(if any)

Cost Allocation Impacts: \$ 0  
(if any)

1996 Net Levy Impact: \$ (13,500)

Net Annualized Levy Impact: \$ (13,500)

# 1996 PROPOSED PROGRAM CHANGES

CHECK ONE: 2% ☐ - 4% ☐ 6% ☐ 8% ☐

DEPARTMENT: Planning and Development

PROGRAM: Plans Administration

CENTRE: Description Official Plan Maintenance # 801300

## TITLE/DESCRIPTION:

Revision of Official Plan fees for 1996.

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications ☐ Revenue Generators ☒ Financial Adjustments ☐ Service Levels ☐

Revision of ROPA revenues based on 1995 actuals at proposed 1996 user fee rate. (5 applications @ \$5,000 vs. 4 applications @ \$4,000 = \$9,000)

Revision of 1996 LOPA revenues to reflect 1995 application activity @ the approved 1996 user fee rate (11 applications @ \$400 = 4,400 vs 5 applications @ \$400 = \$2,000) for an increase of \$2,400.

\* See back for a summarized definition of these four groups.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

Increase of ROPA fee towards full cost recovery.

Gross Program Centre Cost: \$ 263,160

1996 Submitted Budget

Gross Cost Of Program Changes: \$ (11,400)  
(Additions/Reduction)

Decrease in Staff Complement: 0  
(if any)

Cost Allocation Impacts: \$ 0  
(if any)

1996 Net Levy Impact: \$ (11,400)

Net Annualized Levy Impact: \$ (11,400)

# 1996 PROPOSED PROGRAM CHANGES

CHECK ONE: 2% \_\_\_\_ - 4% \_\_\_\_ 6% \_\_\_\_ 8% \_\_\_\_

DEPARTMENT: Planning and Development

PROGRAM: Strategic Planning

CENTRE: Description Sustainable Community Initiatives # 801600

## TITLE/DESCRIPTION:

Private/Corporate contributions toward sustainable community day.

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications \_\_\_\_ Revenue Generators ☒ Financial Adjustments \_\_\_\_ Service Levels \_\_\_\_

Increase in private/corporate contributions.

\* See back for a summarized definition of these four groups.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

Revenue risk of no donations received.

Gross Program Centre Cost: \$ 190,730  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (10,000)  
(Additions/Reduction)

Decrease in Staff Complement: 0  
(if any)

Cost Allocation Impacts: \$ 0  
(if any)

1996 Net Levy Impact: \$ (10,000)

Net Annualized Levy Impact: \$ (10,000)



# 1996 PROPOSED PROGRAM CHANGES

DEPARTMENT: ECONOMIC DEVELOPMENT

PROGRAM: Business Advisory Centre & Greater Hamilton Technology Enterprise Centre (GHTEC)

CENTRE: Description Business Advisory Centre # 821200

## TITLE/DESCRIPTION:

Promotion - Funds used to promote BAC/GHTEC to encourage seminar attendance and to attract new tenants to take space/create jobs at GHTEC.

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications ☐ Revenue Generators ☐ Financial Adjustments ☐ Service Levels ☒

Reduce promotional activity by 75% (\$11,960)

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

Probable reduction in GHTEC space leasing and resultant loss of rental revenue for Region. Fewer new business start-ups due to lack of seminar promotion and brochures, etc..  
(Rent revenue expected to be \$200 K)

Gross Program Centre Cost: \$ 357,740  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (11,960)  
Additions/(Reduction)

Decrease in Staff Complement: n/a  
(if any)

Cost Allocation Impacts: \$ n/a  
(if any)

1996 Net Levy Impact: \$ (11,960)

Net Annualized Levy Impact: \$ (11,960)

## 1996 PROPOSED PROGRAM CHANGES

CHECK ONE: 2% ☐ 4% ☐ 6% ☐ 8% ☐

DEPARTMENT: Environmental Services

PROGRAM: Waste Management

CENTRE: Description Transfer Stations # 403101

### TITLE/DESCRIPTION:

Transfer Stations Minimum Tipping Fee

### CHANGES PROPOSED:

CHECK ONE: Productivity Implications ☐ Revenue Generators ☒ Financial Adjustments ☐ Service Levels ☐

Apply minimum fee for use of transfer stations. \$5.00 per vehicle under 150 kgms.

### CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

Move from levy to user pay charge.  
User discontent at transfer stations.  
Possible increase in illegal dumping.

Gross Program Centre Cost: \$ 7,869,910  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (250,000) \*  
(Additions/Reduction)

Decrease in Staff Complement: N/A  
(if any)

Cost Allocation Impacts: \$ 0  
(if any)

1996 Net Levy Impact: \$ (250,000)

Net Annualized Levy Impact: \$ (250,000)

\* Low end of \$250,000 to \$625,000 range.

## 1996 PROPOSED PROGRAM CHANGES

DEPARTMENT: Environmental Services

PROGRAM: Storm Sewer

CENTRE: Description Infrastructure Maintenance # 407300

### TITLE/DESCRIPTION:

Contractural Services - 56901

### CHANGES PROPOSED:

CHECK ONE: Productivity Implications ☐ Revenue Generators ☐ Financial Adjustments ☐ Service Levels ☒

Private Drains

### CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

Reduced level of service. - 17% reduction in funding available for repairs to private drains, a non-mandatory function under the notwithstanding clause of the Sewer By-Law.

Gross Program Centre Cost: \$ 1,324,618  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (80,000)  
Additions/(Reduction)

Decrease in Staff Complement: N/A  
(if any)

Cost Allocation Impacts: \$ 0  
(if any)

1996 Net Levy Impact: \$ (80,000)

Net Annualized Levy Impact: \$ (80,000)



# 1996 PROPOSED PROGRAM CHANGES

DEPARTMENT: PUBLIC HEALTH SERVICES

PROGRAM: HEALTHY GROWTH & DEVELOPMENT

CENTRE: Description Second Level Lodging Homes # 505700

## TITLE/DESCRIPTION:

Public Health Inspectors & Nurses provide inspection, monitoring & consultation services as specified in the Second Level Lodging homes By-Law.

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications ☐ Revenue Generators ☒ Financial Adjustments ☐ Service Levels ☐

Introduction of a User Fee to S.L.L.H. operators, to be administered by the City of Hamilton licensing dept. City licensing report to "Finance & Administration Committee" for meeting of March 5, 1996.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

Program will move towards a "self-supporting" basis through a User Fee.

Gross Program Centre Cost: \$ 87,230  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (105,000)  
Additions/(Reduction)

Decrease in Staff Complement: N/A  
(if any)

Cost Allocation Impacts: \$ N/A  
(if any)

1996 Net Levy Impact: \$ (105,000)

Net Annualized Levy Impact: \$ (105,000)

# 1996 PROPOSED PROGRAM CHANGES

DEPARTMENT: Accessible Transportation Services

PROGRAM: DARTS Contract

CENTRE: Description \_\_\_\_\_ # 329510

## TITLE/DESCRIPTION:

Increase D.A.R.T.S. Fares.

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications \_\_\_\_ Revenue Generators X Financial Adjustments \_\_\_\_ Service Levels \_\_\_\_

The current D.A.R.T.S. Fare is \$1.70. A 50% increase would result in a fare of \$2.55 per trip. This increase would be effective April 1, 1996.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

Travel costs for D.A.R.T.S. customers would increase by 50% or about \$35.00 per month for regular weekday commuters.

Gross Program Centre Cost: \$ \_\_\_\_\_  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (320,000)  
Additions/(Reductions)

Decrease in Staff Complement: \_\_\_\_\_  
(if any)

Cost Allocation Impacts: \$ \_\_\_\_\_  
(if any)

1996 Net Levy Impact: \$ (320,000)

Net Annualized Levy Impact: \$ (430,000)

# 1996 PROPOSED PROGRAM CHANGES

DEPARTMENT: Accessible Transportation Services

PROGRAM: DARTS Contract and Taxi Scrip

CENTRE: Description \_\_\_\_\_ # 329510/329530

## TITLE/DESCRIPTION:

Implement Application and Registration Fees.

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications \_\_\_\_ Revenue Generators X Financial Adjustments \_\_\_\_ Service Levels \_\_\_\_

At present there is no charge to persons applying for D.A.R.T.S. and Taxi Scrip service or for the subsequent registration of eligible individuals. Under this option a \$5.00 application fee and a \$10.00 registration fee would be charged effective April 1, 1996.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

These fees would apply to about 2,300 applications and about 2,000 persons registered each year.

Gross Program Centre Cost: \$ \_\_\_\_\_  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (20,000)  
Additions/(Reductions)

Decrease in Staff Complement: \_\_\_\_\_  
(if any)

Cost Allocation Impacts: \$ \_\_\_\_\_  
(if any)

1996 Net Levy Impact: \$ (20,000)

Net Annualized Levy Impact: \$ (20,000)



# 1996 PROPOSED PROGRAM CHANGES

DEPARTMENT: Accessible Transportation Services

PROGRAM: Taxi Scrip

CENTRE: Description \_\_\_\_\_ # 329530

## TITLE/DESCRIPTION:

Increase Taxi Scrip Coupon Costs.

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications \_\_\_\_ Revenue Generators X Financial Adjustments \_\_\_\_ Service Levels \_\_\_\_

The current cost of a \$40.00 coupon book to an eligible person is \$20.00. Under this option, the cost of a book would be increased to \$24.00 or 60% of the value of the coupons. This would be effective April 1, 1996.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

Approximately 11,000 trips per month are being provided under the taxi-scrip program with the customers paying about \$2.50 per trip. Under this change, the customer cost per trip would increase to about \$3.00.

Gross Program Centre Cost: \$ \_\_\_\_\_  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (50,000)  
Additions/(Reductions)

Decrease in Staff Complement: \_\_\_\_\_  
(if any)

Cost Allocation Impacts: \$ \_\_\_\_\_  
(if any)

1996 Net Levy Impact: \$ (50,000)

Net Annualized Levy Impact: \$ (50,000)

# 1996 PROPOSED PROGRAM CHANGES

DEPARTMENT: TRANSPORTATION SERVICES (HSR)

PROGRAM: Passenger Revenue

CENTRE: Description \_\_\_\_\_ # \_\_\_\_\_

## TITLE/DESCRIPTION:

HSR Fare Option 2 - Increase Cash and Ticket Fares.

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications \_\_\_\_ Revenue Generators X Financial Adjustments \_\_\_\_ Service Levels \_\_\_\_

HSR Fare Option 2 (see attached table) would increase adult cash fare by 5 cents and other cash and ticket prices by 10 cents. The monthly pass price would not be changed. This would be implemented on June 1, 1996.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

This approach would recover increased revenue primarily from ticket purchasers. Frequent transit users could use monthly passes with no price impact. This option would generate an additional \$440,000 annually and result in a ridership loss of 290,000 trips.

Gross Program Centre Cost: \$ \_\_\_\_\_  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (220,000)  
Additions/(Reductions)

Decrease in Staff Complement: \_\_\_\_\_  
(if any)

Cost Allocation Impacts: \$ \_\_\_\_\_  
(if any)

1996 Net Levy Impact: \$ (220,000)

Net Annualized Levy Impact: \$ (440,000)

## 1996 HSR Fare Options

	<u>Existing Fares</u>	<u>Option 1 Streamline Concession Fare Categories</u>	<u>Option 2 Increase Cash and Ticket Fares</u>
<u>FARE CATEGORIES:</u>			
Cash			
- Child	\$0.95	\$1.25	\$1.05
- All Others	\$1.70	\$1.75	\$1.75
Tickets			
- Adults	\$1.35	combined	\$1.45
- All Others	\$0.95	\$1.25	\$1.05
Monthly Passes			
- Adults	\$55.00	\$55.00	\$55.00
- All Others	\$40.00	\$40.00	\$40.00
Other Passes			
- University / College Semester Pass	\$185.00	\$185.00	\$185.00
- Senior Annual Pass	\$135.00	\$135.00	\$135.00

# 1996 PROPOSED PROGRAM CHANGES

DEPARTMENT: TRANSPORTATION SERVICES (HSR)

PROGRAM: Passenger Revenue

CENTRE: Description \_\_\_\_\_ # 324510

## TITLE/DESCRIPTION:

Increase in Monthly Pass Price.

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications ☐ Revenue Generators ☒ Financial Adjustments ☒ Service Levels ☐

The price of the Adult Monthly Pass would increase from \$55.00 to \$56.00 and the Special Monthly Pass would increase from \$40.00 to \$41.00, effective June 1, 1996.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

Transit revenues will increase by \$70,000 in 1996 and ridership will drop by about 58,000 trips in 1996. This increase will tend to impact frequent transit users.

Gross Program Centre Cost: \$ \_\_\_\_\_  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (70,000)  
Additions/(Reduction)

Decrease in Staff Complement: 0  
(if any)

Cost Allocation Impacts: \$ 0  
(if any)

1996 Net Levy Impact: \$ (70,000)

Net Annualized Levy Impact: \$ (140,000)



# 1996 PROPOSED PROGRAM CHANGES

DEPARTMENT: TRANSPORTATION SERVICES (HSR)

PROGRAM: Regional Transit Levy

CENTRE: Description \_\_\_\_\_ # \_\_\_\_\_

## TITLE/DESCRIPTION:

Reduced Employee Compensation.

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications X Revenue Generators \_\_\_\_ Financial Adjustments \_\_\_\_ Service Levels \_\_\_\_

The employee compensaton budgets for HSR will be reduced by a further \$200,000 for 1996.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

Reduced employee compensation to be realized through collective bargaining.

Gross Program Centre Cost: \$ \_\_\_\_\_  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (200,000) \_\_\_\_\_  
Additions/(Reduction)

Decrease in Staff Complement: 0 \_\_\_\_\_  
(if any)

Cost Allocation Impacts: \$ 0 \_\_\_\_\_  
(if any)

1996 Net Levy Impact: \$ (200,000) \_\_\_\_\_

Net Annualized Levy Impact: \$ (200,000) \_\_\_\_\_

# 1996 PROPOSED PROGRAM CHANGES

DEPARTMENT: Transportation Services

PROGRAM: Travel Forecasting

CENTRE: Description Travel Forecasting # 332010

## TITLE/DESCRIPTION:

Charge for outside services.

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications ☐ Revenue Generators ☒ Financial Adjustments ☐ Service Levels ☐

Charge external parties (e.g. consultants, developers) for travel forecasts on basis of actual costs incurred. Cost of staff time would be \$40.00/hour.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

External parties requesting travel forecasts would be required to pay about \$200 to \$400 for each request. Estimated revenue is \$2,000 annually.

Gross Program Centre Cost: \$ 106,000  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (1,500)  
Additions/(Reductions)

Decrease in Staff Complement: 0  
(if any)

Cost Allocation Impacts: \$ 0  
(if any)

1996 Net Levy Impact: \$ (1,500)

Net Annualized Levy Impact: \$ (2,000)

# 1996 PROPOSED PROGRAM CHANGES

**APPLIED TO:** Conditional Grant Reduction - Capital

**DEPARTMENT:** Roads

**PROGRAM:** Financial Expenditures

**CENTRE:** Description: Regular Roads - # 308101

## TITLE/DESCRIPTION:

Accounts in Centre support the financing plan for the Roads Capital Budget including normal and enhanced programs.

## CHANGES PROPOSED:

**CHECK ONE:** Productivity Implications ☐ Revenue Generators ☐ Financial Adjustments ☒ Service Levels ☐

Delete the specific project Account Number # 3011519, Sanford Avenue net levy required \$341,000 - although a candidate for reconstruction, it can be postponed because of expected maintenance costs vs priorities of other projects in times of reductions.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

In order to ensure savings impact the net levy, the contribution to capital must be reduced which may cause degradation to the financial viability of the financing plan. Only that portion (\$300,470) required to meet the reduction will be utilized, with the balance (\$40,530) removed from the financing plan.

Gross Program Centre Cost: 1996 Submitted Budget	\$	<u>3,804,000</u>
Gross Cost Of Program Changes: (Additions/Reduction)	\$	<u>(300,470)</u>
Decrease in Staff Complement: (if any)		<u>not available</u>
Cost Allocation Impacts: (if any)	\$	<u>(300,470)</u>
1996 Net Levy Impact:	\$	<u>(300,470)</u>
Net Annualized Levy Impact:	\$	<u>annual financing objectives</u>

# 1996 PROPOSED PROGRAM CHANGES

APPLIED TO: Conditional Grant Reduction - Capital

DEPARTMENT: Roads

PROGRAM: Financial Expenditures

CENTRE: Description: Freeway - # 308103

## TITLE/DESCRIPTION:

Accounts in Centre support the financing plan for the Red Hill Creek Expressway.

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications ☐ Revenue Generators ☐ Financial Adjustments ☒ Service Levels ☐

Reduce the contribution to capital by \$657,100. This represents the amount of reduction assessed to the Region to fund transitional grants. Of the \$100 million transitional grants for the entire province in 1996, \$26.75 million have been allocated to support the Expressway.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

If the transitional reduction is not allocated to the freeway, the only other option is a further reduction of 8.19% in funding to Roads Regular Capital or a reduction of 13.4% to Roads Maintenance both of which have already been reduced by 28.5%.

Gross Program Centre Cost: \$ 1,876,000  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (657,100)  
(Additions/Reduction)

Decrease in Staff Complement: not available  
(if any)

Cost Allocation Impacts: \$ 0  
(if any)

1996 Net Levy Impact: \$ (657,100)

Net Annualized Levy Impact: \$ financing plan



# 1996 PROPOSED PROGRAM CHANGES

APPLIED TO: Conditional Grant Reduction - Maintenance

DEPARTMENT: Roads

PROGRAM: Programming & Development

CENTRE: Description: Roads Maintenance - Contractual - # 302250, # 302255, # 302256  
# 302258

## TITLE/DESCRIPTION:

All maintenance subcontractors  
City of Hamilton Department of Public Works and Traffic, City of Stoney Creek

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications ☒ Revenue Generators ☐ Financial Adjustments ☐ Service Levels ☐

Estimated savings to be accrued due to changes in UIC and CPP Premiums.

Hamilton Road Activities	\$13,860
Hamilton Traffic Activities	4,600
Stoney Creek Activities	1,600

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

Subcontractors do not pass on savings to Region. Regional forces required to cut additional activities.

Gross Program Centre Cost: \$ \_\_\_\_\_  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (20,060)  
(Additions/Reduction)

Decrease in Staff Complement: 0  
(if any)

Cost Allocation Impacts: \$ 0  
(if any)

1996 Net Levy Impact: \$ (20,060)

Net Annualized Levy Impact: \$ subject to external agencies

# 1996 PROPOSED PROGRAM CHANGES

APPLIED TO: Conditional Grant Reduction - Maintenance

DEPARTMENT: Roads

PROGRAM: Programming & Development

CENTRE: Description: Roads Maintenance - Regional - # 302241, # 302242, # 302243

## TITLE/DESCRIPTION:

Millgrove Yard/Rockton Yard/Ancaster Yard - Winter control activities including snowploughing & winging back, sanding, salting, and clearing of snow & ice blockages in drainage ditches and culverts.

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications ☒ Revenue Generators ☐ Financial Adjustments ☐ Service Levels ☐

Winter control activities have been budgeted on an average of 3 year actual expenditures which most closely reflect the cyclical nature of winter weather. The proposed change is to budget on the average of 5 year inflated actual expenditures to even out the yearly fluctuations somewhat. The Snow Reserve is available for winter control overruns.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

The Snow Reserve should be approximately \$1.5 million at December 1995. This reserve should mitigate additional costs incurred which could occur in future due to severe winter conditions. However, this reserve could be depleted within one severe winter, with little expectation of being able to replenish the Snow Reserve on a scheduled basis.

Gross Program Centre Cost: \$ 1,365,700  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (9,340)  
(Additions/Reduction)

Decrease in Staff Complement: 0  
(if any)

Cost Allocation Impacts: \$ 0  
(if any)

1996 Net Levy Impact: \$ (9,340)

Net Annualized Levy Impact: \$ subject to averaging

# 1996 PROPOSED PROGRAM CHANGES

**APPLIED TO:** Conditional Grant Reduction - Maintenance

**DEPARTMENT:** Roads

**PROGRAM:** Programming & Development

**CENTRE:** Description: Roads Maintenance - Contractual - # 302250, # 302255

## TITLE/DESCRIPTION:

Hamilton - Winter control activities including snowploughing & winging back, sanding, salting, and clearing of snow & ice blockages in drainage ditches and culverts. Removal of snow from the roadway is also included.

## CHANGES PROPOSED:

**CHECK ONE:** Productivity Implications ☒ Revenue Generators ☐ Financial Adjustments ☐ Service Levels ☐

Winter control activities have been budgeted on an average of 3 year actual expenditures which most closely reflect the cyclical nature of winter weather. The proposed change is to budget on the average of 5 year inflated actual expenditures to even out the yearly fluctuations somewhat. The Snow Reserve is available for winter control overruns.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

The Snow Reserve should be approximately \$1.5 million at December 1995. This reserve should mitigate additional costs incurred which could occur in future due to severe winter conditions. However, this reserve could be depleted within one severe winter, with little expectation of being able to replenish the Snow Reserve on a scheduled basis.

Gross Program Centre Cost: 1996 Submitted Budget	\$	<u>3,816,480</u>
Gross Cost Of Program Changes: (Additions/Reduction)	\$	<u>(449,420)</u>
Decrease in Staff Complement: (if any)		<u>Not Available</u>
Cost Allocation Impacts: (if any)	\$	<u>0</u>
1996 Net Levy Impact:	\$	<u>(449,420)</u>
Net Annualized Levy Impact:	\$	<u>subject to averaging</u>



# 1996 PROPOSED PROGRAM CHANGES

APPLIED TO: Conditional Grant Reduction - Maintenance

DEPARTMENT: Roads

PROGRAM: Programming & Development

CENTRE: Description: Roads Maintenance - Contractual - # 302250, # 302256

## TITLE/DESCRIPTION:

Stoney Creek - Winter control activities including snowploughing & winging back, sanding, salting, and clearing of snow & ice blockages in drainage ditches and culverts.

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications ☒ Revenue Generators ☐ Financial Adjustments ☐ Service Levels ☐

Winter control activities have been budgeted on an average of 3 year actual expenditures which most closely reflect the cyclical nature of winter weather. The proposed change is to budget on the average of 5 year inflated actual expenditures to even out the yearly fluctuations somewhat. The Snow Reserve is available for winter control overruns.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

The Snow Reserve should be approximately \$1.5 million at December 1995. This reserve should mitigate additional costs incurred which could occur in future due to severe winter conditions. However, this reserve could be depleted within one severe winter, with little expectation of being able to replenish the Snow Reserve on a scheduled basis.

Gross Program Centre Cost: \$ 312,020  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (2,140)  
(Additions/Reduction)

Decrease in Staff Complement: Not Available  
(if any)

Cost Allocation Impacts: \$ 0  
(if any)

1996 Net Levy Impact: \$ (2,140)

Net Annualized Levy Impact: \$ subject to averaging



# 1996 PROPOSED PROGRAM CHANGES

APPLIED TO: Conditional Grant Reduction - Maintenance

DEPARTMENT: Roads

PROGRAM: Programming & Development

CENTRE: Description: Roads Maintenance - Contractual - # 302250, # 302257

## TITLE/DESCRIPTION:

Dundas - Winter control activities including snowploughing & winging back, sanding, salting, and clearing of snow & ice blockages in drainage ditches and culverts.

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications ☒ Revenue Generators ☐ Financial Adjustments ☐ Service Levels ☐

Winter control activities have been budgeted on an average of 3 year actual expenditures which most closely reflect the cyclical nature of winter weather. The proposed change is to budget on the average of 5 year inflated actual expenditures to even out the yearly fluctuations somewhat. The Snow Reserve is available for winter control overruns.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

The Snow Reserve should be approximately \$1.5 million at December 1995. This reserve should mitigate additional costs incurred which could occur in future due to severe winter conditions. However, this reserve could be depleted within one severe winter, with little expectation of being able to replenish the Snow Reserve on a scheduled basis.

Gross Program Centre Cost: \$ 68,820  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (470)  
(Additions/Reduction)

Decrease in Staff Complement: Not Available  
(if any)

Cost Allocation Impacts: \$ 0  
(if any)

1996 Net Levy Impact: \$ (470)

Net Annualized Levy Impact: \$ subject to averaging

# 1996 PROPOSED PROGRAM CHANGES

DEPARTMENT: Roads

PROGRAM: Programming & Development

CENTRE: Description Programming Administration # 302210, 302240, 302250

## TITLE/DESCRIPTION:

### Special Events on Road Allowance

Coordinate with Police for traffic control, City Traffic for detour signing and public Transit for advertising and temporary relocation costs. Roads staff handle application, coordination and reports to Committee and Council.

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications ☐ Revenue Generators ☒ Financial Adjustments ☐ Service Levels ☐

Presently Roads Department picks up 100% of in-house costs. Cost associated with Police, Traffic, HSR are handled corporately. A user fee is proposed to recover 100% of Roads staff costs involved in this activity.

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

Organizers of special events will have to find more sponsors to support user fee costs. Regional Council must pass by-law respecting user fees.

Gross Program Centre Cost: \$ 60,000  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (60,000)  
(Additions/Reduction)

Decrease in Staff Complement: 0  
(if any)

Cost Allocation Impacts: \$ 0  
(if any)

1996 Net Levy Impact: \$ (60,000)

Net Annualized Levy Impact: \$ (60,000)

# 1996 PROPOSED PROGRAM CHANGES

CHECK ONE: 2% \_\_\_\_ 4% \_\_\_\_ 6% \_\_\_\_ 8% \_\_\_\_

DEPARTMENT: Roads

PROGRAM: Programming and Development

CENTRE: Description Roads Maintenance # 3022XX

## TITLE/DESCRIPTION:

Winter Control Activities

## CHANGES PROPOSED:

CHECK ONE: Productivity Implications \_\_\_\_ Revenue Generators \_\_\_\_ Financial Adjustments X Service Levels \_\_\_\_

Use Snow Reserve as Buffer

## CONSEQUENCES OF IMPLEMENTING PROPOSED CHANGES:

The Snow Reserve has a \$1.6 million balance which was transferred at 1995 year end. It is proposed to utilize a portion to fund the current budget and prevent the risk of total elimination of aesthetic maintenance activities in 1996, during ongoing efforts to define and rationalize service standards and costs. There is a risk that the reserve could be depleted within one severe winter with little expectation of being able to replenish it on a scheduled basis.

Gross Program Centre Cost: \$ \_\_\_\_\_  
1996 Submitted Budget

Gross Cost Of Program Changes: \$ (465,550)  
Additions/(Reductions)

Decrease in Staff Complement: N/A  
(if any)

Cost Allocation Impacts: \$ 0  
(if any)

1996 Net Levy Impact: \$ (465,550)

Net Annualized Levy Impact: \$ 0









HAMILTON PUBLIC LIBRARY



3 2022 21333777 3